Agenda item 9a

The Queen Elizabeth Hospital King's Lynn NHS Foundation Trust

Finance & Activity Committee Chair's Assurance Report to the Board of Directors (Public)

Title of Report:	Chair's Assurance Report from the Finance & Activity Committee	**Date of Meeting:** Board of Directors (Public) 7 February 2023
Prepared By:	Chris Benham – Director of Finance	
Approved By:	Graham Ward – Finance & Activity Committee Chair	
Presented By:	Graham Ward – Finance & Activity Committee Chair	
Purpose		
The report summarises the assurances received, approvals, recommendations and decisions made by the Finance & Activity Committee on 25 January 2023		

Matters of Concern or Key Risks to Escalate	Major Actions Commissioned / Work Underway
• The challenges remain within the urgent and emergency care pathway and significant pressure remains for timely handovers of patients arriving by ambulance. Improvements are being made but are currently not reflected within the access standards. • The access standards contained within the diagnostic standards DM01 remain challenged across most diagnostic modalities. • The actions contained within the Stroke Action Plan will be subject to a joint meeting with the Quality Committee. The Committee will review the outputs of the recent external visit to the Stroke service and will form part of the joint meeting with Quality Committee. • The elective care programme has been adjusted to accommodate the theatre RAAC works and will under-deliver against the initial plan. There are additional concerns with regards to the procurement of theatre/surgical consumables following the recent transition to SBS. Senior management escalation is in place that has mitigated against the need to cancel any operations. • The Multi-Storey Car Park (MSCP) proposal is currently in the planning process with the local authority. Due to car space displacements, additional temporary car spacing is being sought through a lease agreement. • The Financial position remains behind plan at month 9 with a current plan to achieve breakeven in place. The plan to achieve breakeven places additional financial risk into 2023/24 and this is currently being worked through with Trust colleagues (specifically workforce requirements) and all ICS organisations. • The Committee recognised the considerable and sustained pressures across the organisation and wished to formally acknowledge their thanks to all colleagues within the Trust.	• The creation of the West Norfolk Urgent and Emergency Care Board was welcomed and the Committee agreed that actions and feedback from this forum would become a standing item at future meetings. • The expansion of the Emergency Department into the vacated Medical Records Library is due for commissioning on the 25 April 2023 for opening early May. Medical and Nursing staffing reviews are currently underway as part of this development. • Additional analysis and a breakdown of all access standards and specifically DM01 including the sub-modalities within it. This will ensure a full mirroring of the IPR domains so that the Committee will be able to gain a higher level of assurance. • Relevant benchmarking will also be included within this analysis. • Additional analysis will be included within the month 10 finance report for all major capital schemes. • A joint meeting is being held with People Committee to perform a deep dive into workforce across the professional groups and by substantive, agency and bank. • The EPR update and business case approval at a national level was a welcomed update. The next phase of the EPR planning process is underway and appropriate updates will be brought to the Committee and Board of Directors as appropriate. • A considerable amount of work is underway with regards operational and financial planning for 2023/24. All aspects of activity, capacity and financial planning are in progress.

Positive Assurances to Provide	Decisions Made
• The refreshed Corporate Strategy for 2023/24 was reviewed following the Board Development Day and subject to a few changes was well received and supported by the Committee. • Positive progress with regards to the RAAC capital programme and assurance was given on the completion of the current year programme and the work in progress with NHSE for the 2023/24 programme. • Positive assurance was gained with regards Cancer access standards and the wider 78-week access standard forecast for full compliance at 31 March 2023. • Positive assurance with regards DEXA scanning and no patients waiting for a scan.	• There were no business cases or other items requiring a decision by the Committee.

Comments on Effectiveness of the Meeting

- Good discussions and presentations made by respective owners of papers, with professional challenge made at the appropriate times.
- The meeting overran slightly due to the detailed discussions and it was agreed that an earlier start time would be considered for future meetings.